

## Camden Local Strategic Partnership (LSP)

**Meeting** 9 October 2008

**Report Title** Camden's Local Area Agreement (LAA) 2008/9 – 2010/11: Progress report

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**Purpose** This report provides the LSP with a progress update on the development and implementation of Camden's LAA 2008-11.

### **Recommendations**

The LSP is asked to:

1. Consider the progress to date in developing delivery plans for LAA targets and agree any necessary action to ensure that delivery planning remains on track
2. Consider the governance proposals of the Extended Planning and Performance Group for those targets that are not allocated to a partnership body
3. Note the plans for performance management arrangements for the LAA
4. Note the arrangements for the LAA annual refresh.

## **1 Introduction**

1.1 The LSP has received regular reports on the development of the new LAA 2008-11. At the last business meeting on 4 July it was agreed that the LSP would receive a high level summary of the delivery planning arrangements for the LAA, with the lead partnerships signing off their respective plans and the Extended Planning and Performance Group (PPG) maintaining an oversight of the full set of delivery plans.

1.2 This report updates the LSP on the progress of the lead partnerships and Extended PPG in developing and implementing the delivery plans. It also outlines the performance management arrangements and the process for the first annual refresh of the LAA.

## **2 Delivery planning arrangements**

2.1 Considerable progress has been made across the partnerships in developing delivery plans over the summer period. A total of 30 delivery plans have been drawn up covering 48 of Camden's 55 LAA indicators.

2.2 Delivery plans for the remaining 7 areas are at varying stages of development. These relate to three local indicators that are the responsibility of the Children and Young Peoples Partnership; three indicators relating to the Public Health Partnership and one indicator relating to adult social care services.

- 2.3 The planning process has been collaborative and the partnership arrangements are generally working well. The plans capture the main work streams and actions which have been put in place to achieve the targets.
- 2.4 In terms of resource allocation the delivery plans do vary in the level of detail provided, with some providing details of specific funding sources and others stating that existing resources will be used to meet targets because of the nature of the service provision involved.
- 2.5 All of the delivery plans have incorporated risk assessments, which appear reasonably robust in terms of identifying and rating risks and putting mitigating actions in place to address these.
- 2.6 Attached is the delivery plan for serious violent crime (NI 15) which has been appended to give the LSP the opportunity to look at an example of the delivery plans being put in place for the LAA. The plan has been identified as a good practice example of the arrangements put in place, as it covers:
- A wide range of types of crime and include clearly defined success measures, e.g. reducing knife crime.
  - Examples of how a reduction in crime can be achieved through partnership working, e.g. working with the Licensing Task Group for alcohol related crime.
  - Milestones that are spread across the life of the LAA which helps ensure that the focus is on achieving long term goals.
  - Other crime related indicators to show that the approach to meeting the indicator is cross cutting and that the activities outlined in the plan should not be seen in isolation.
  - Resources which are well mapped out, with a balance between the use of existing resources and specific funding.

### **3 Progress with target-setting**

- 3.1. There are 13 LAA indicators where targets are not yet in place for the majority of the LAA indicators. This is because source data for the indicators is not yet available. Delivery plans have nevertheless been developed for the majority of these indicators, setting out the main work streams and activities required to achieve targets once these are set. In most cases the source data will be available by early 2009, in time for the annual refresh of the LAA.
- 3.2. The final results of the Place survey are due on 16 February 2009. Whilst this gives a short timescale for submitting the revised LAA by 2 March, every effort will be made to meet the deadline.

### **4. Performance Management arrangements**

- 4.1 As agreed by the LSP at previous meetings the lead partnerships will be responsible for performance managing the delivery of their respective LAA targets. Extended PPG will maintain an overview of the delivery of the LAA on behalf of the LSP.
- 4.2 Therefore the intention is to present the LSP with a six-monthly progress report at the next business meeting in December. The report will be high level, with additional detail only where performance is off track.

- 4.3 In terms of those LAA indicators have not been allocated to a partnership the LSP are asked to consider what, if any, additional role they want to play in performance managing delivery of the targets.
- 4.4 Discussions have been on-going over the summer to allocate responsibility of as many LAA indicators as possible to the appropriate partnership forum. The Social Cohesion Forum has taken responsibility for the target on volunteering, for example.
- 4.5 There are 7 LAA indicators remaining which have not been allocated to a partnership board/forum, namely:
- Per capita reduction in CO2 emissions in the Local Authority area
  - Residual household waste per household
  - Net additional homes provided
  - Impact of overcrowding
  - Achieving independence for older people through rehabilitation/intermediate care
  - Carers receiving needs assessment or review and a specific carer's service, or advice and information
  - People supported to live independently through social services.
- 4.6. **Extended PPG propose** that either they or the LSP take on a board level role in overseeing the delivery of these targets in the absence of a specific partnership board. The LSP are asked to consider this proposal.
- 4.7. Extended PPG anticipate that 4 of the unallocated indicators could eventually be allocated to a partnership, depending on the outcome of the commissioned research into establishing a new strategic partnership for Health and Well-Being or Older People.
- 4.8. **Extended PPG recommend** that the LSP enable the group to consider the outcomes of the commissioned research and make recommendations to the next LSP business meeting on how to take the partnership arrangements forward.

## 5. Annual refresh of the LAA

- 5.1 The annual refresh of the LAA will take place during the autumn/winter 2008. CLG guidance, issued on 24 September 2008, outlines the parameters of the refresh as follows:
- **Review:** The review will look at capacity and delivery arrangements local authorities have. Issues to consider include joint working arrangements with partners, performance management and citizen engagement in priorities for local residents
  - **Refresh:** It is anticipated that any changes will be in the form of "unfinished business", i.e. confirming outstanding targets and indicator definitions. The aim is for all outstanding targets to be set ready for the start of the second year of the LAA, i.e. 1 April 2009.
  - **Changes:** If local authorities propose to make any changes to targets, e.g. in the light of the credit crunch, these may be considered as long as they are supported by strong evidence. However, such changes would be expected to be around refining targets, rather than changing or replacing them.

- **Timetable:** Key dates to note are:

<b>October 2008</b>	GOL will agree detailed arrangements for the annual reviews with authorities, including the deadline for receipt of partnership performance reports.
<b>October-January 2009</b>	Annual review discussions will take place between GOL and local authorities
<b>January 2009</b>	GOL sends report on annual review to Government
<b>2 March 2009</b>	Deadline for submitting the refreshed LAA to GOL (at this point LAAs should be in final or near-final form although they do not have to be formally signed off by the local authority in accordance with its scheme of delegation)
<b>26 March 2009</b>	Cross-Government consideration of refreshed LAAs
<b>Throughout March 2009</b>	Negotiations to be concluded on any outstanding issues
<b>26 March 2009</b>	Local authorities must ensure that the LAA is signed off in accordance with its agreed scheme of delegation
<b>27 March - 1 April 2009</b>	GOL to submit adopted LAAs to the Secretary of State
<b>Early April 2009</b>	Secretary of State approval of revised LAAs

- 5.2 Any revisions to the LAA must be made in accordance with the arrangements that local authorities have agreed. For Camden, this is the responsibility of the Executive.
- 5.3 The Government have initiated a further consultation on the NIS relating to 13 indicators – either deferring them or revising them. Following the outcome of the consultation, Government will confirm the final definitions in early December, so that any LAA target can be negotiated in line with the LAA refresh timetable. Camden’s LAA will be affected by one of these indicators, stopping smoking.
- 5.4 The LSP are asked to note the progress over the summer in terms of the inclusion of the decent homes indicator in Camden’s LAA. Following the recent Government sign off of Camden’s options appraisal the proposal is to add the indicator into Camden’s LAA as part of the refresh process. Target setting and delivery planning work is underway in preparation for inclusion of the indicator.
- 5.5 A progress report on refresh negotiations will be presented to the LSP at the next business meeting in December 2008.

**REPORT ENDS**

a. NI 15 Serious Violent Crime Rate

**RESPONSIBILITY**

Role	Body	Contribution
Lead Partner	<b>MET Police</b>	Core business
Delivery Partner (Statutory)	<b>LB Camden</b>	Staff Resource, ABG funding for interventions
Delivery Partner (Statutory)	<b>Camden Primary Care Trust</b>	Staff Resource
Delivery Partner (Statutory)	<b>Probation</b>	Staff Resource
Delivery Partner (Non-statutory)		

Lead Partnership	<b>Camden Community Safety Partnership</b>	Contributing Partnership(s)	Children & Young Person's Partnership – Positive Contributions sub-board Drug and Alcohol Action Team
<b>Responsible Officer</b>	<b>Supt. Raj Kohli.</b>		

**TARGETS**

NI 15 LAA targets	Baseline 2008/09	2008/9 target	2009/10 target	2010/11 target	Data available: monthly Data lag: 3 - 4 weeks Proxy details: not applicable
	N/a	N/a	TBC	TBC	

## DELIVERY

Key work stream/ project/ action	Milestones	Success measure	Resources	Lead	Further information
Reduce knife enabled crime – multi-agency approach to reducing knife crime including raising awareness & increased enforcement working with known perpetrators including, where relevant, children and young people.	March 2011	Reduction in knife enabled crimes and robbery	Core resources from the Police & Community Safety  Part of £50,000 AGB funding for the CDRP's violent crime working group for to tackle violent crime.	Superintendent Paul Morris, Camden Police	Camden's Community Safety Partnership Strategy, CamdenSafe 2008 – 11
Operation Blunt 2 Implement the Borough's Blunt 2 multi-agency Plan, which includes community re-assurance and engagement, operational tactics, intelligence gathering and criminal justice intervention	March 2011	Reduction in knife enabled crimes including that committed by young people	Core resources from the Police and Council		
Take action against retailers caught selling knives			ABG funding for underage sales post through March 2009.		
Reduce youth violence – multi-agency approach to dealing with youth violence, including responding to critical incidents, and early identification of young offenders.	March 2011	Reduction in the levels of anti-social behaviour and youth disorder	Part of £148,000 AGB funding for the CDRP's interventions to tackle youth crime and violence.	Superintendent Paul Morris, Camden Police	Camden's Community Safety Partnership Strategy, CamdenSafe 2008 – 11  Children & Young

Police Youth Engagement Team			£263,000 core resources from the Police (1 Sergeant and 4 PCs dedicated to the team)		People's Partnership Plan
Youth disorder engagement workers			Core resource from the council plus £10,000 AGB for interventions		
Use targeted enforcement campaigns integrated with support and treatment interventions to tackle specific alcohol harm in hotspot areas	March 2011	Decrease in alcohol related violent crime and disorder	Core resources from the Police & Community Safety  Part of £88,000 AGB funding for the CDRP's communication interventions to tackle alcohol related crime	Angela Grzywacz, London Borough of Camden	Camden's Community Safety Partnership Strategy, CamdenSafe 2008 – 11  Camden's Alcohol Harm Reduction Strategy 2007 – 2011  Camden's Statement of Licensing Policy 2008
Target off-licenses selling to underage youths	March 2009	Number of underage test purchasing operations carried out	ABG funding for underage sales post through March 2009.		
Further develop the Best Bar None scheme and work with licensees to reduce alcohol related violence	March 2009	Increase in the number of businesses participating in the scheme & promoting safe drinking.	Part of £50k AGB funding for the CDRP's interventions to tackle alcohol related crime	Paschal O'Neill, London Borough of Camden	Camden's Community Safety Partnership Strategy, CamdenSafe 2008 – 11  Camden's Statement of Licensing Policy 2008
Use analysis and information	March 2011	Enhanced value	Financial resources	Joanna Copping,	Camden's Community

sharing with local hospitals to increase intelligence, and develop operational and strategic responses in problem areas.		for money through use of intelligence to direct where money and interventions are needed the most.	from the NHS and PCT	PCT	Safety Partnership Strategy, CamdenSafe 2008 – 11
Continue to share data and intelligence to inform joint licensing enforcement operations through the Licensing Tasking Group, concentrating on high-risk premises.	March 2011	Decrease in alcohol related crime and disorder	Core resources from the Police & Council Part of the £50,000 AGB funding for the CDRP to deliver partnership events	Acting Chief Inspector Taylor Wilson, Camden Police	Camden's Community Safety Partnership Strategy, CamdenSafe 2008 – 11  Camden's Alcohol Harm Reduction Strategy 2007 – 2011  Camden's Statement of Licensing Policy 2008
Reduce offending by the perpetrators of domestic violence:	March 2011				Camden's Community Safety Partnership Strategy, CamdenSafe 2008 – 11
Domestic Violence Perpetrator Programme		Number of individuals signing the responsibility plan	£70k from AGB	Caitriona Scanlan, London Borough of Camden	
Independent Domestic Abuse Programme		Make victims and their children safer	Core funding from the Probation service	Kate Smith, Probation service	

Commentary:

- Addressing crime and anti-social behaviour is complex and cross-cutting. This delivery plan should be considered in conjunction the

delivery plans for NI 21 Local concerns about ASB/crime, NI 19/111 Youth Offending and Local Camden Town.

- Main Strategies and plans relevant to this work are: CamdenSafe 2008-2011, Camden's Community Safety Partnership Strategy, Camden's Children & Young People's Partnership Plan, Camden's Alcohol Harm Reduction Strategy 2007 – 2010, and Camden's Statement of Licensing Policy 2008
- Much of the work of various partners engaged in community safety, crime and antisocial behaviour will come from within existing resources. However there are a number of activities and specific interventions that have been historically resourced through the LAA, which have now been incorporated by government into the new Area Based Grant. While funding for the financial year 2008/09 has been agreed, funding for future years has yet to be confirmed.

## RISK ASSESSMENT

Risk	Likelihood	Impact	Mitigating Actions
Reduce knife enabled crime – lack of service involvement could result in young people slipping through the net and going on to commit crime	Amber	Red	All services fully involved and specific actions relating to young people identified and agreed. Delivery to be monitored by the Community Safety Partnership.
Reduce youth violence – lack of involvement by service providers may result in low impact on reducing youth violence	Amber	Red	Development of a fully integrated and performance managed action plan, which includes actions relating to young people, led by the Police and Community Safety.

## FURTHER INFORMATION

Linked sub-heading reductions for 2008/09 include:

- 5% reduction in gun crime
- 5% reduction in knife enabled crime
- 5.2% reduction in youth violence

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